

Programme – Monday 24 June

10:00 – 10:30 Delegate arrival, registration, tea/coffee
Space 2

All plenary sessions are in Space 2 meeting room at the Radcliffe Conference Centre

10:30 – 10:45 **Welcome and introduction**
*Craig Nowell, Director of Campus Infrastructure and Operational Support Services
University of Exeter and AUDE Chair*

10:45 – 11:00 **Welcome from University of Warwick**
*Professor Stuart Croft, Vice-Chancellor and President, University of Warwick
David Hammond, Capital Programme Director, University of Warwick*

11:00 – 12:30 **Introductions and overview of AUDE summer school; purpose, process and deliverables**
Graham Johnson, Leadership Consultant, The Leaderful Partnership

12:30 – 13:30 **Lunch and networking**
Radcliffe restaurant

13:30 – 14:30 **Plenary 1: Commercialisation of the estate**
Robert Garnish, Director of Commercial Services, University of Glasgow

14:30 – 14:50 **Refreshment break**
Radcliffe lounge

14:50 – 15:50 **Plenary 2: Making the best use of space**
*Sian Kilner, Director, Kilner Planning
Eleanor Magennis, Senior Project Development Manager, University of Glasgow*

15:50 – 16:10 **Refreshment break**
Radcliffe lounge

16:10 – 17:10 **Plenary 3: Corporate and civic partnerships - how to build a new university**
*Jane Bunce, Director of Student and Academic Services, University of Northampton
Neil Rowley, Planning Director, Savills*

17:10 – 18:00 **Group project work**

18:30 – 19:00 **Evening speaker**
*Professor David Elmes, Professor of Practice, Warwick Business School, University of Warwick
Radcliffe private dining room*

19:00 – 21:00 **Dinner and networking**
Radcliffe private dining room

Programme – Tuesday 25 June

07:00 – 08:45	Breakfast <i>Radcliffe restaurant</i>
All plenary sessions are in the Space 2 meeting room at the Radcliffe Conference Centre	
08:45 – 09:30	Group process - reflections on learning and key insights <i>Graham Johnson, Leadership Consultant, The Leaderful Partnership</i>
09:30 – 09:50	Refreshment break <i>Radcliffe lounge</i>
09:50 – 10:50	Plenary 4: Leading your facilities organisation through the age of accelerating change <i>Don Guckert, Associate Vice President for Facilities Management, University of Iowa and APPA President</i>
10:50 – 11:10	Refreshment break <i>Radcliffe lounge</i>
11:10 – 12:10	Plenary 5: Influencing the board <i>Mary Pierre-Harvey, Director of Estates and Campus Services, Oxford Brookes University</i>
12:10 – 13:10	Lunch and networking <i>Radcliffe restaurant</i>
13:10 – 14:10	Plenary 6: Higher education policy in turbulent political times <i>Rachel Hewitt, Director of Policy and Advocacy, Higher Education Policy Institute</i>
14:10 – 14:30	Refreshment break <i>Radcliffe lounge</i>
14:30 – 15:30	Plenary 7: Wicked problems and leadership <i>Keith Grint, Emeritus Professor, University of Warwick</i>
15:30 – 15:50	Refreshment break <i>Radcliffe lounge</i>
15:50 – 16:50	Plenary 8: Develop yourself and make (save) your university money in addition to providing student and staff satisfaction <i>Ralph Luck OBE, Director of Real Estate, Avison Young William Clark, Director of Project Management, Avison Young</i>
16:50 – 17:50	Group process - expressions of power and influence <i>Graham Johnson, Leadership Consultant, The Leaderful Partnership</i>
18:30 – 19:00	Evening speaker <i>Professor Anne Carlisle OBE, Vice-Chancellor and Chief Executive, Falmouth University Radcliffe private dining room</i>
19:00 – 21:00	Dinner and networking <i>Radcliffe private dining room</i>

Programme – Wednesday 26 June

07:00 – 08:45 **Breakfast**
Radcliffe restaurant

All plenary sessions are in the Space 2 meeting room at the Radcliffe Conference Centre

08:45 – 09:30 **Group process - reflections on learning and key insights**
Graham Johnson, Leadership Consultant, The Leaderful Partnership

09:30 – 09:50 **Refreshment break**
Radcliffe lounge

09:50 – 10:50 **Plenary 9: Master planning a university campus collaboratively**
Linda Goodacre, Director of Estates and Facilities, University of Nottingham

10:50 – 11:10 **Refreshment break**
Radcliffe lounge

11:10 – 12:10 **Plenary 10: What does health and safety compliance mean for a director of estates?**
Stewart Crowe, Head of Risk and Assurance, University of Liverpool

12:10 – 13:10 **Lunch and networking**
Radcliffe restaurant

13:10 – 14:10 **Plenary 11: Inspiring people to create a world class estate**
Ann Allen MBE, Executive Director of Estates and Commercial Services, University of Glasgow

14:10 – 14:30 **Refreshment break**
Radcliffe lounge

14:30 – 15:30 **Plenary 12: The mindful leader**
Mark Swales, Director of Estates and Facilities, Sheffield Hallam University

15:30 – 15:50 **Refreshment break**
Radcliffe lounge

15:50 – 17:30 **Group project work**
Graham Johnson, Leadership Consultant, The Leaderful Partnership

18:30 – 19:00 **Evening speaker**
Rob Bradley, Chief Executive Officer, Bouygues UK
Radcliffe private dining room

19:00 – 21:00 **Dinner and networking**
Radcliffe private dining room

Programme – Thursday 27 June

07:00 – 08:45 **Breakfast**
Radcliffe restaurant

All plenary sessions are in the Space 2 meeting room at the Radcliffe Conference Centre

08:45 – 09:30 **Group process - reflections on learning and key insights**
Graham Johnson, Leadership Consultant, The Leaderful Partnership

09:30 – 11:00 **Plenary 13: Presenting with impact**
Kate Connolly, Communications Coach, FORTIS

11:00 – 11:20 **Refreshment break**
Radcliffe lounge

11:20 – 12:20 **Group presentations**

12:20 – 12:30 **Chair's closing remarks**
*Craig Nowell, Director of Campus Infrastructure and Operational Support Services
University of Exeter and AUDE Chair*

12:30 – 14:30 **University of Warwick estate tour (optional)**
Daniel Gibbons, Programme Manager, University of Warwick

14:30 **Residential closes**