

- Paradoxes
- Universities located in place pros
- Universities independent of time and place pros
- Hybrid pros
- Adventures in time and space. What if...
- What do we need to do?







## **PARADOXES**

- Can the benefits of pandemic working, studying and living exist simultaneously with the benefits of pre-pandemic working, studying and living?
- Can all demographic groups benefit or must there be winners and losers?
- Can we eliminate our own bias in our plans?

## UNIVERSITIES LOCATED IN PLACE - PROS

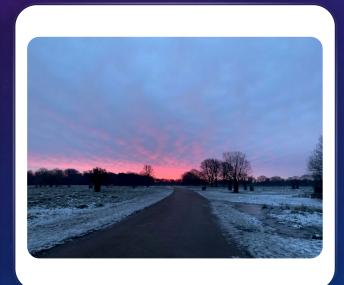
- Community and regional benefits
- •Structure and comfort of physical schedules and routines
- Mental health benefits of being in a physical community
- Access to resources and facilities
- Essential for users of some equipment, for research with living things, some carers and therapists
- •Support for transitions and reinvention
- Serendipity







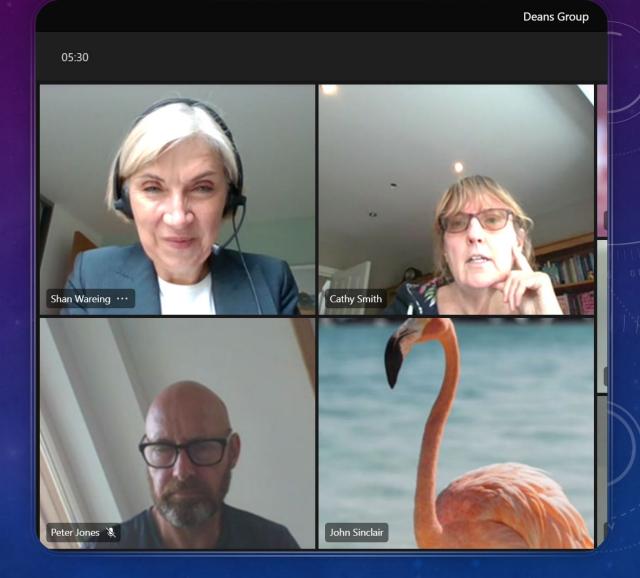




## UNIVERSITIES INDEPENDENT OF TIME AND SPACE - PROS

- Benefits to young families and carers
- Better use of time than commuting
- Reduction of scope 3 emissions
- Cost savings
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- Better use of online meetings and events to include external or international speakers and experts; more inclusive (chat and hand raising functions); audibility and sub titles
- Combining life events with work and study –
  option to participate flexibly when sick or family
  commitments prevent travel.



## ADVENTURES IN TIME AND SPACE

WHAT IF...

...these choices and their impacts were always present, and we have been given the gift to understand our choices and their consequences more clearly

...we have learnt about our own ability to adapt

...this is not a unique turning point, just regular evolution

...this is a time of great hope and opportunity



WHAT DO WE

NEED TO DO?

Set a direction shaped by principles - sustainable, inclusive, supporting mentally and physically healthy communities, open to local people, integrated into the region

In dialogue with users, and particularly marginalised groups

Integrated with IT – a virtual estate to complement the physical estate

